



ANNUAL REPORT
2014

Cover photo:

“Celebrons le Congo” mural
by U.S. artist Christine
Kuhn, Culture +, and
students from the Académie
des Beaux-Arts in Kinshasa,
Democratic Republic of the
Congo (more on page 10).

Photo courtesy of Yann Kwete

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LEADERSHIP MESSAGE

DEAR MERIDIAN FRIENDS,

Our world has entered a time of upheaval – a time characterized by daily breakthroughs in science and technology, porous borders on the ground and online, and a resurgence of radicalization and alienation. Our values and way of life are being questioned. Meridian helps the U.S. to navigate these dramatic changes with our approach to advancing effective global leadership: innovation through collaboration.

We begin with core programming that brings leaders together through international exchange, neutral forums, cultural diplomacy, and training seminars. The International Visitor Leadership Program (IVLP) remains the cornerstone of our work. It is a proven and effective program valued by U.S. Ambassadors and local communities around the world. Engaged in dialogue and sharing ideas, these leaders create new approaches to the challenges and opportunities that arise from the ongoing transformation of the world around them.

In 2014 we built on this foundation with a renewed mandate and crystallized vision. We strengthened our commitment to the next generation with an expanded capacity for youth programming, including valuable mentorships with Meridian's networks and tailored leadership training curricula. We created new avenues for exchange by further incorporating virtual platforms in our international programs. We capitalized on 30 years of experience in cross-cultural engagement to launch the Meridian Center for Cultural Diplomacy, which codifies a footprint spanning 44 U.S. states and 57 countries across the globe.

The following pages highlight our impact across these areas and more. In partnership with the Embassy of the United Arab Emirates in Washington, D.C., our latest exhibition, *Past Forward: Contemporary Art from the Emirates*, has increased appreciation of Emirati culture among students, business leaders, and government officials alike. As these artworks and ancillary programs travel beyond the Beltway to Dallas/Fort Worth – and onto Los Angeles, Spokane, and East Lansing in 2015 – visitors are moved by a greater understanding of what unites our countries, and what building blocks exist for deeper relationships and greater cooperation between our peoples.

With our international visitors, Meridian continues to implement its unique “speed convening” methodology to facilitate a lively exchange of ideas and the creation of ready networks for entrepreneurs, women in politics, and youth involved in conflict resolution – to name a few. Our customized exchanges reached more leaders and regions than ever before. We saw continued success with the Iraqi Young Leaders Exchange Program (IYLEP) in a challenging year for that country; reached leaders in the making through the Pan-Africa Youth Leadership Program (PAYLP); and facilitated an exchange of best practices for Chinese healthcare officials in a reverse trade mission.

International operations and engagement are no longer a purely state-to-state enterprise, but state-to-person, person-to-business, and business-to-state. This cross-sector interplay across global boundaries is at the heart of our efforts – again, innovation through collaboration. Indeed, all of our work is grounded in a central belief that leaders who have a global view, cultural awareness, peer networks, and the ability to collaborate produce better outcomes. We truly appreciate the support of our friends and partners in driving this mission forward – without it, we could not continue to play the vital role of preparing emerging and established leaders to propel their organizations, communities, and countries to higher levels of success.

ON BEHALF OF THE BOARD OF TRUSTEES AND MERIDIAN STAFF – THANK YOU!



A handwritten signature in black ink, appearing to read 'Carlos M. Gutierrez'.

Secretary Carlos M. Gutierrez
Chairman



A handwritten signature in black ink, appearing to read 'Stuart W. Holliday'.

Ambassador Stuart W. Holliday
President and CEO

OUR LEADERSHIP

MERIDIAN BOARD OF TRUSTEES

Trustees 01.01.2014 - 12.31.2014

*Served partial term in 2014

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ABOUT MERIDIAN

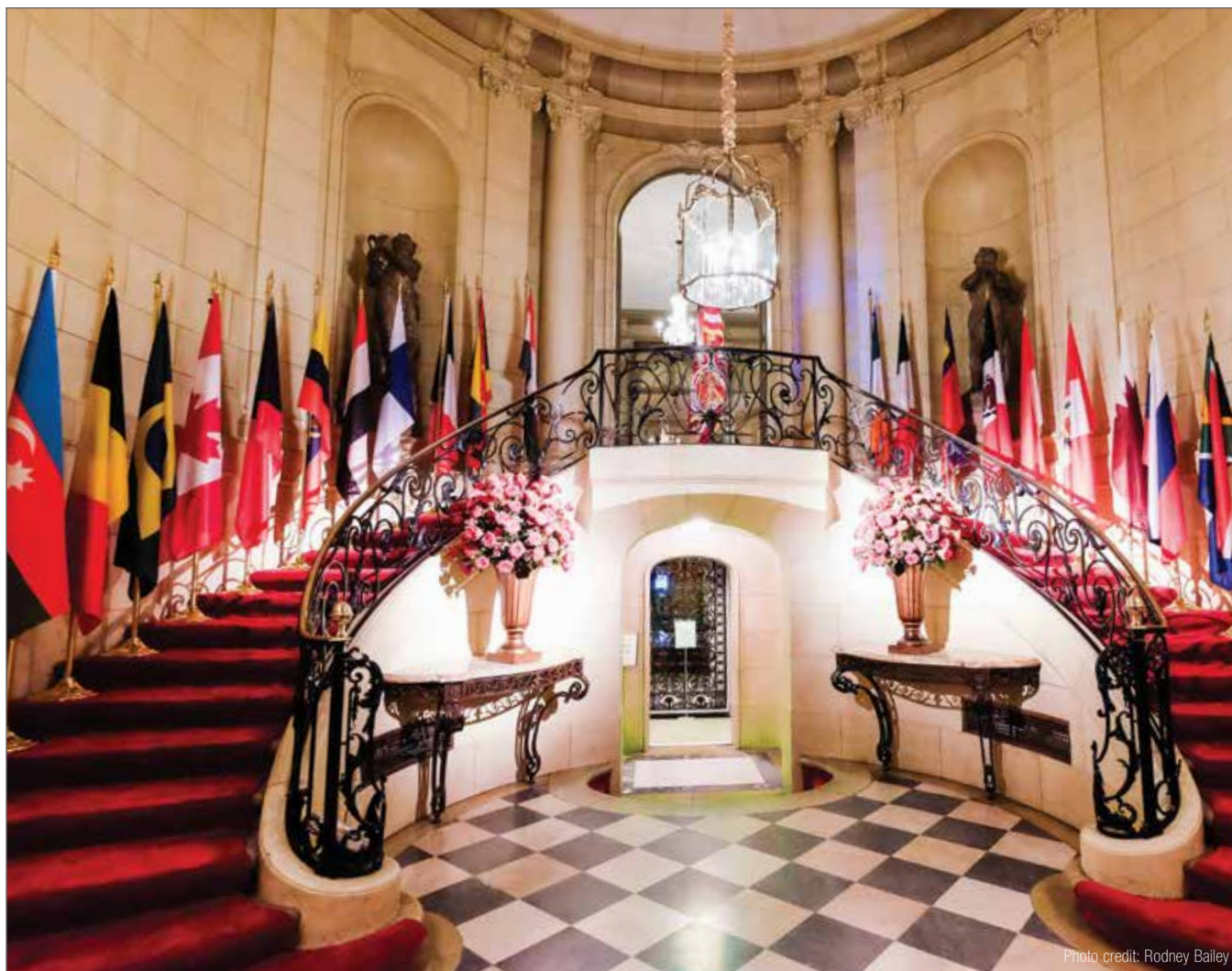


Photo credit: Rodney Bailey

WHO WE ARE

Meridian International Center is a premier nonprofit, global leadership organization headquartered in Washington, D.C. Building on more than 55 years of experience, Meridian prepares U.S. and international leaders to meet global challenges and opportunities. Our suite of programs delivers the approach and environment for leaders to understand global issues and cultures, exchange ideas, collaborate on solutions, and build valuable relationships.

OUR VISION

Meridian envisions a more secure and prosperous world that is characterized by mutual understanding, innovation, economic growth, and inclusion. Meridian believes the path to realizing its vision is through more effective and connected public and private sector global leadership at all levels.

OUR MISSION

To create innovative exchange, education, cultural, and policy programs that advance three goals:

- Strengthen U.S. engagement with the world through the power of exchange
- Prepare public and private sector leaders for a complex global future
- Provide a neutral forum for international collaboration across sectors

OUR IMPACT

1,470

OF LEADERS WHO PARTICIPATED IN U.S. DEPARTMENT OF STATE INTERNATIONAL VISITOR LEADERSHIP PROGRAM (IVLP) PROJECTS LED BY MERIDIAN



14

OF PROJECTS WITH OVERSEAS PROGRAMMING



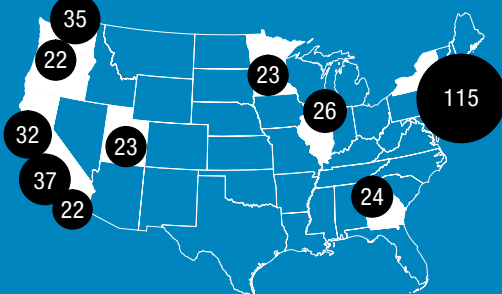
4,945

OF PEOPLE WHO ATTENDED MERIDIAN'S FORUMS AND CONVENING PROGRAMS



TOP 10 U.S. CITIES

OF IVLP PARTICIPANTS WHO VISITED EACH CITY BEYOND D.C.



- | | |
|-----------------------|------------------------|
| #1. NEW YORK, NY | #6. ATLANTA, GA |
| #2. LOS ANGELES, CA | #7. MINNEAPOLIS, MN |
| #3. SEATTLE, WA | #8. SALT LAKE CITY, UT |
| #4. SAN FRANCISCO, CA | #9. PORTLAND, OR |
| #5. CHICAGO, IL | #10. SAN DIEGO, CA |

6,285

OF PEOPLE WHO ATTENDED MERIDIAN CULTURAL EXHIBITIONS AND EVENTS



165

OF U.S. LEADERS SENT ABROAD AS PART OF MERIDIAN LEADERSHIP EXCHANGES



200

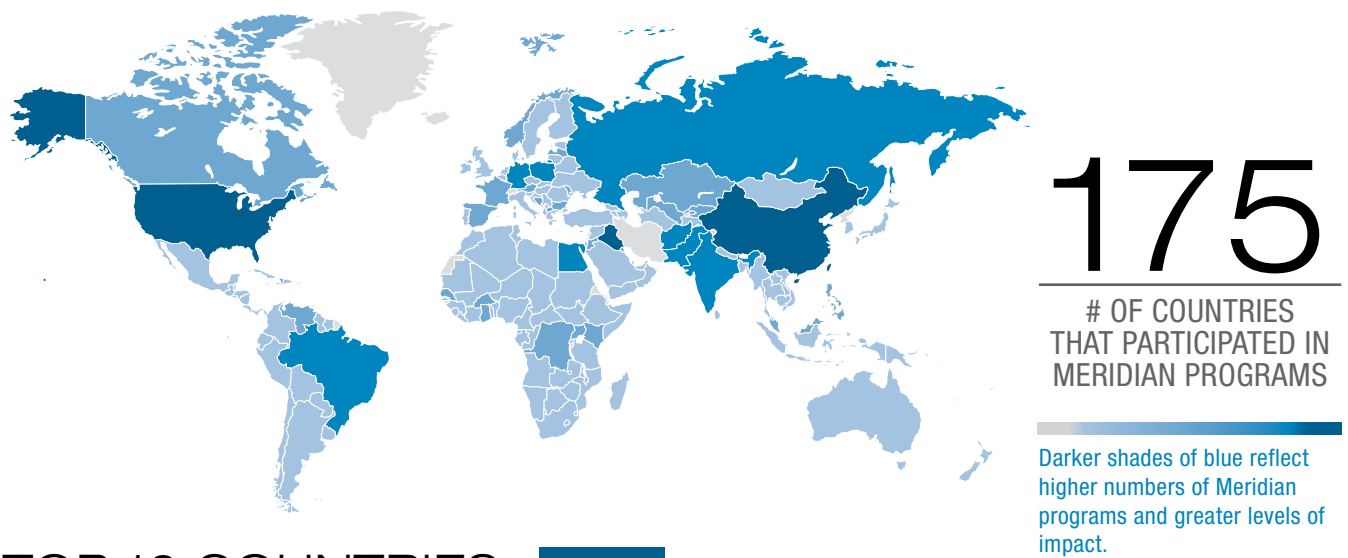
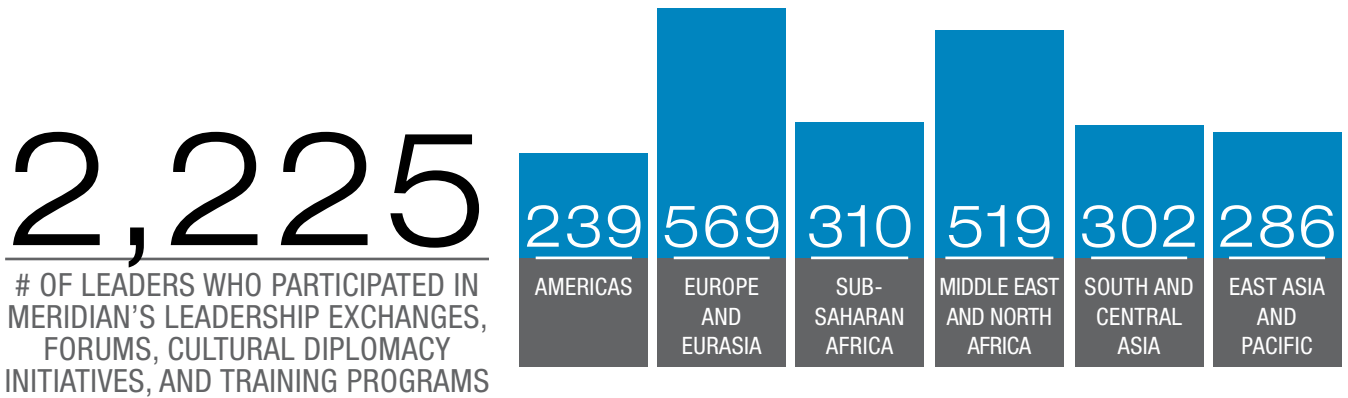
OF YOUTH WHO PARTICIPATED IN MERIDIAN'S LEADERSHIP DEVELOPMENT PROGRAMS



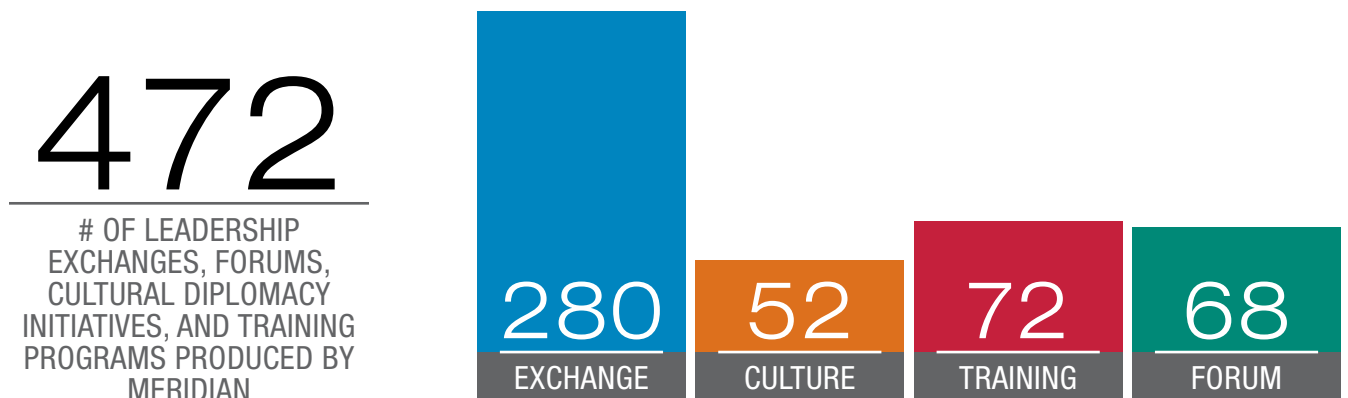
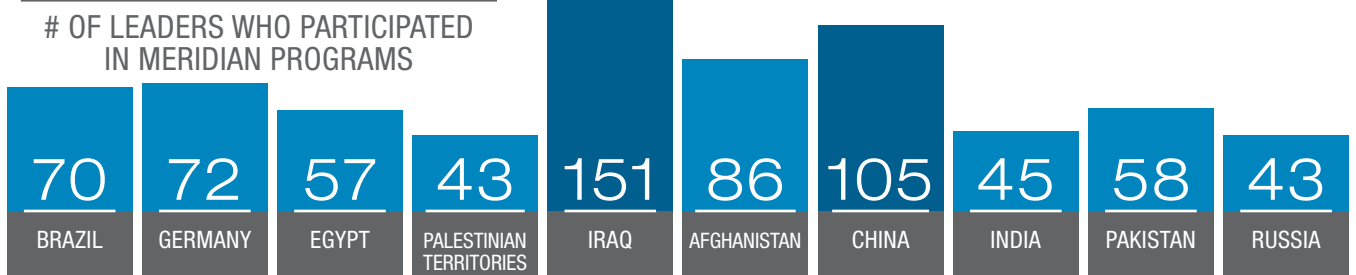
5

OF MERIDIAN-CURATED CULTURAL EXHIBITIONS DISPLAYED WORLDWIDE

OUR IMPACT



TOP 10 COUNTRIES





2014

HIGHLIGHTS

2014 HIGHLIGHTS: EXCHANGE

11 JANUARY	16 FEBRUARY
8 MARCH	19 JULY
26 OCTOBER	17 NOVEMBER
3 DECEMBER	

U.S. EXPERTS COLLABORATE WITH LEADERS IN INDIA

Now in its second year, the U.S. Speaker and Specialist Program for India is a unique, collaborative program designed by the U.S. Embassy in New Delhi and other in-country U.S. Consulates, in cooperation with Meridian, to encourage bilateral dialogue. In 2014, the program sent seven Americans to various regions within India. Over the life of the program, 30-40 U.S. experts – in fields such as climate change, alternative energy, and regional security – will travel to India where they engage with local leaders and institutions through lectures, workshops, and seminars; appearances in foreign media; and in a consulting capacity.



7
OF AMERICAN
EXPERTS SENT TO
INDIA IN 2014

Intellectual property rights expert Michael Schlesinger meets with officials in India.



2
MARCH

STATE DEPARTMENT HONORS INTERNATIONAL WOMEN OF COURAGE

For a second year, Meridian, in partnership with the U.S. Department of State, had the honor of welcoming the Secretary of State's International Women of Courage (IWOC) awardees to Washington. First Lady Michelle Obama presented the awards at an official ceremony on March 4, where the women inspired all in attendance. This award was established to pay tribute to women around the world who have courageously advocated for the rights, equality, and social progress of all citizens irrespective of the adversity and dangers they often face. Following the ceremony, the honorees participated in a Meridian-implemented International Visitor Leadership Program (IVLP) traveling to various cities across the country. Meridian also organized meetings and workshops for the participants, including a session with DCI Group to prepare the women for interviews and media coverage in the U.S., their home countries, and worldwide. Since the program, IWOC awardees Judge Yassmín Barrios of Guatemala was named a top *Foreign Policy Global Thinker* and Laxmi Agarwal was recognized for her integral role in driving legislation to stop acid attacks in India.

"When we see these women raise their voices, and move their feet, and empower others to create change, we need to realize that each of us has that same power, and that same obligation."

Mrs. Obama congratulates Laxmi Agarwal and nine other women at the IWOC ceremony.



10
OF 2014
RECIPIENTS OF
THE SECRETARY
OF STATE'S
INTERNATIONAL
WOMEN OF
COURAGE AWARD

First Lady Michelle Obama presents the awards to the 2014 Secretary of State's International Women of Courage.

Photo courtesy of U.S. Department of State

2014 HIGHLIGHTS: EXCHANGE



30

MARCH

Ms. Emma Theofelus
kicking off the PAYLP
action plan pitch
session in Chicago!
@MeridianIntl
@ECAatState

Malina Keutel
@malinaktl

PAN-AFRICA YOUTH LEADERSHIP PROGRAM 2014

The 2014 Pan-Africa Youth Leadership Program (PAYLP) brought together 60 youth participants (ages 15-18) and 11 adult mentors from fifteen countries in Sub-Saharan Africa for a dynamic youth leadership exchange. Sponsored by the U.S. Department of State, the program aims to develop a network of young adults with strong leadership skills, a robust understanding of civil rights and responsibilities, respect for diversity, and an appreciation for community engagement. Meridian worked with long-time partner Ball State University to tailor an academic program focused on entrepreneurship, community action planning, and conflict resolution. As a result of the program, several PAYLP alumni have created social action plans and projects for implementation in their home communities, including:

- The Kwithu Youth Center in Mzuzu, Malawi: 3 PAYLP alumni developed a youth center aimed at promoting public health, youth empowerment, and social entrepreneurship.
- Beautiful Things – Reincarnation of Tachila in Francistown, Botswana: 2 PAYLP alumni partnered with a local game reserve to reinvigorate young people's understanding of the environment and natural habitat.



A Pan-Africa Youth Leadership Program participant spells out her vision for leadership: "African youth are the flame which will illuminate Africa."

60

OF
EMERGING
LEADERS WHO
PARTICIPATED
IN THE PAN-
AFRICA YOUTH
LEADERSHIP
PROGRAM

21

JULY

25

JULY

EXCHANGES BUILD CONNECTIONS ON CAPITOL HILL

Many of Meridian's exchange program participants met with members of the U.S. Congress in 2014. In particular, the British American Parliamentary Group (BAPG) and the U.S. Congress-Korean National Assembly Exchange Program expanded relationships with representatives on the Hill and emphasized the importance of international exchanges for foreign policy. As part of BAPG, Members of Parliament Ian Austin, Andrew Bridgen, Iain McKenzie, and Nigel Mills met with Congressional Representatives and travelled to their home states for an in-depth view of the American political system. The U.S.-Korea Exchange, meanwhile, provided 20 students with the opportunity to explore legislative processes, the history of U.S.-Korean relations, and current bilateral issues in both countries.



I was honored to
welcome
@AndrewBridgenMP
to Washington D.C.

Rep. Paul Gosar,
@RepGosar

250

OF UK
MEMBERS OF
PARLIAMENT
WHO HAVE
PARTICIPATED
IN THE ANNUAL
BAPG EXCHANGE
SINCE 1977



British Members of Parliament Andrew Bridgen, Nigel Mills, and Iain McKenzie meet with Congressman Dana Rohrabacher (R-CA).



Korean exchange participants meet in the district office of Senator Mark Kirk (R-IL).

2014 HIGHLIGHTS: EXCHANGE



28

JULY

"Women hold the key to economic growth in Africa."

Exchange Programs
@ECAatState

AFRICAN WOMEN'S ENTREPRENEURSHIP PROGRAM

As part of their IVLP program, participants in the African Women's Entrepreneurship Program (AWEP) were trained on business strategy and sales techniques through a Meridian-led "Perfecting the Pitch" session. Afterwards, participants tested their pitches during a Business-to-Business Showcase and Reception, hosted by Meridian, the Ronald Reagan Building and International Trade Center, USAID, and the U.S. Department of State. More than 250 guests – including investors, distributors, members of the private sector, and U.S. Government – attended the showcase where the participants' businesses and products were on display in the Reagan Building's Pavilion. AWEP is an engagement initiative that targets African women entrepreneurs to promote business growth through the African Growth and Opportunity Act.



Ambassador of Japan H.E. Kenichiro Sasae, U.S. Deputy Secretary of State Heather Higginbottom, the Caterpillar Foundation's Michele Sullivan, Ambassador-at-Large for Global Women's Issues Cathy Russell, Assistant Secretary of State for Economic and Business Affairs Ambassador Charles Rivkin, Caterpillar's Kathryn Karol, and Meridian's CEO Amb. Stuart Holliday attend the AWEP Business-to-Business Showcase.



15

SEPTEMBER

"Through our programs to engage young leaders around the world, we're helping to build the next generation of civil society leaders. And our message to those young people is simple: America stands with you."

President Barack Obama

PRESIDENT OBAMA STANDS WITH CIVIL SOCIETY

At the 10th Annual Clinton Global Initiative, President Barack Obama addressed the 29 leaders participating in a Meridian-administered IVLP project, "Standing with Civil Society," focused on advancing citizen rights and responsibilities in the democratic process. President Obama emphasized the importance of exchange as a public diplomacy tool, remarking that, "through our programs to engage young leaders around the world, we're helping to build the next generation of civil society leaders." He also highlighted the extraordinary work of three members of the group: Sopheap Chak of Cambodia, John Gad of Egypt, and Miriam Canales Flores of Honduras – all champions of human rights and at-risk youth in the face of adversity.



Great to meet @billclinton & hear from @BarackObama today on the importance of supporting civil society

Hugh de Kretser
@HughdeKretser

Participants from the "Standing with Civil Society" IVLP program at the Clinton Global Initiative in New York City.



69,510

OF INTERNATIONAL LEADERS MERIDIAN HAS HOSTED SINCE 1960

2014 HIGHLIGHTS: EXCHANGE

CEMIG

2

NOVEMBER

“Overall the program was excellent, giving us access to information and people that will help us to address our challenges in a proper way, and opened the doors for future conversations and possibly cooperation between American and Brazilian companies.”

Senior Engineer, Companhia Energética De Minas Gerais (CEMIG) Exchange participant



Participants learn about operations at the natural gas drilling rig at the Barnett Shale in Fort Worth, TX.

USTDA BRAZIL UNCONVENTIONAL GAS REVERSE TRADE MISSION

In November 2014, Meridian implemented a 10-day reverse trade mission for a delegation of high-level public and private sector officials active in unconventional gas development for Brazil. Sponsored by the U.S. Trade and Development Agency (USTDA), the program exposed the delegation to U.S. best practices in exploration and production methods, field development, drilling and completion, hydraulic fracturing, production rate optimization, drainage area assessments, hydrocarbon recovery efficiency, and well design. Program participants included representatives from the Agência Nacional do Petróleo, Gás Natural e Biocombustíveis (ANP), Companhia Energética De Minas Gerais (CEMIG), Agência Paraná de Desenvolvimento, Tucumann Engenharia e Empreendimentos, Ouro Preto Óleo e Gás, and a Senior Commercial Specialist from the U.S. Commercial Service in Brazil. They met with federal and state regulators, U.S. shale gas producers, and suppliers of U.S. technology, equipment, and services. The mission was successful in establishing new relationships between these leading Brazilian and U.S. officials in the sector.

17

NOVEMBER

MURAL ARTS EXCHANGE KICKS OFF IN THE DRC

The Meridian Center for Cultural Diplomacy, together with the U.S. Department of State's Bureau of Educational and Cultural Affairs, completed the first installment of a multi-year program focused on addressing community issues through the mural arts. American muralist Christine Kuhn of Lexington, Kentucky, was the first of four muralists to be sent abroad. Ms. Kuhn, who traveled to the Democratic Republic of the Congo in November, worked with local youth and artists identified by Culture + and the Bukavu Youth Action Center to create four murals and one large-scale painting in Kinshasa, Matadi, and Bukavu. The murals highlighted themes of women's empowerment, gender-based violence, and the future of the Congo. Similar exchanges will reach Nicaragua, Honduras, and Colombia in 2015, and the program is set to expand in future years.

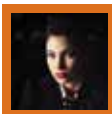


Christine Kuhn speaks with student artists in Kinshasa.



Mural created by Kentucky-based artist Christine Kuhn and student artists at the Académie des Beaux-Arts in Kinshasa, DRC.

2014 HIGHLIGHTS: CULTURE



19

JANUARY

"Music is an international language, anyone can appreciate the positivity and optimism of the songs, even if they cannot understand the songs word for word."

Nesma Mahgoub,
Fabrica cast member

MUSIC UNITES – THE EXPERIENCE OF EGYPTIAN SINGERS IN THE U.S.

Musical expression has gone hand-in-hand with the struggle for democracy and freedom of speech throughout Egyptian history, and many musical groups have sprouted up since the 2011 revolution. Musical training in Egypt has generally followed two traditions: Arabic classical music or the Western-based classical music taught in conservatories. There is little formal preparation available for anything else. To help address this gap, the U.S. Embassy in Egypt partnered with Meridian and Izzahar, an artistic exchange organization, on an 11-day program for members of *Fabrica*, an Egyptian musical theater group. The program gave the participants direct exposure to American theater and created opportunities to learn about the U.S. governing system and how American art institutions serve their communities. The group started their program in Washington, D.C., with a performance at Busboys and Poets before traveling to New York City, Boston, and Vermont, where they met with colleagues at various musical and cultural organizations. The group also performed the musical, *Les Misérables*, for audiences in each state, including a performance at Vermont's State Capitol, where they met with Governor Shumlin. The message behind "*Les Mis*" held special significance for the Egyptian performers, whose recent experiences mirror the similar revolutionary events in the musical.

Egyptian musical theatre group *Fabrica* performs at Busboys and Poets in Washington, D.C.



4

OF PERFORMANCES BY EGYPTIAN MUSICAL THEATER GROUP, *FABRICA*, WHILE TOURING THE U.S.

14

JANUARY

13

MARCH

6

MAY

30

JULY

THE GLOBAL PERSPECTIVES FILM SERIES

Now in its fifth year, The Global Perspectives Film Series, a partnership between Meridian and the Independent Television Service (ITVS), featured four documentary films, each focusing on a different region of the world. The films provide insight into the communities portrayed as well as issues of global concern, including gender equality, the environment, and human rights. Each screening was followed by a panel discussion, often featuring the filmmakers themselves.



Award-winning journalist Nicholas Kristof previews highlights from his forthcoming documentary, *A Path Appears*, at Meridian.



Miss Nikki and the Tiger Girls, a documentary about Myanmar's first all-girl band and their message of empowerment, was one of the featured films.

4

OF DOCUMENTARIES FEATURED AS PART OF THE 2014 GLOBAL PERSPECTIVES FILM SERIES

2014 HIGHLIGHTS: CULTURE

23

JANUARY

CELEBRATING THE YEAR OF THE HORSE

Meridian ushered in the Year of the Horse during its 4th Annual Chinese Lunar New Year Celebration with the Embassy of the People's Republic of China (PRC). Over 200 high-level guests, including Minister Lu Kang, Deputy Chief of Mission of the PRC, attended the event. A special, one-night art exhibition, *A Yangliuqing New Year: Paintings from Tianjin*, featured 18 hand-painted woodblock prints from Hebei Province. Tianjin artists demonstrated how to create these works, as well as other traditional crafts, through live demonstrations. The celebration also included performances by world-class puppeteers from the Tianjin Children's Art Troupe, as well as Chinese cuisine and music.

World-class puppeteers from the Tianjin Children's Art Troupe perform at Meridian.



18

OF HAND-PAINTED
WOODBLOCK
PRINTS
ON DISPLAY FROM
HEBEI PROVINCE



22

APRIL

"Through food you can understand the cultures. And with the culture, you can understand the people."

Chef Ashraf Abdou,
Egypt

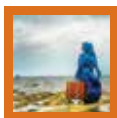
CULINARY DIPLOMACY ROUNDTABLE EXPLORES INNOVATIONS IN FOOD SECURITY

Representatives from the Middle East and North Africa culinary industry met with U.S. counterparts for a discussion on fostering innovative food security. Special Representative for Global Food Security Jonathan Shrier highlighted the Feed the Future program that aims to address the root cause of hunger. Local organizations including the Global Alliance for Clean Cookstoves, World Central Kitchen, Bread for the World Institute, DC Central Kitchen, and Brainfood, shared fresh ideas and their ongoing challenges with the participants, who are each working to raise global awareness, promote sustainable practices, and encourage local connections between farmers and consumers. The participants of this International Visitor Leadership Program later met with the White House pastry chefs and restaurant owners across the country.

Senior Director of Strategic Partnerships for the Global Alliance for Clean Cookstoves Leslie Cordes, Deputy Editor of NPR's *The Salt* Eliza Barclay, and Executive Director of Brainfood Paul Dahm discuss food security issues with leaders from Algeria, Egypt, Morocco, and Oman.



2014 HIGHLIGHTS: CULTURE



22

MAY

"I have been to the UAE twice, and I have learned more at this exhibition than when I was there."

Attendee at the D.C. launch of *Past Forward*

Past Forward artists Khalid Mezaina, Maitha Al Mehairbi, Zeinab Al Hashemi, and co-curator Noor Al Suwaidi with Ambassador of the UAE, H.E. Yousef Al Otaiba.

Photo credit: Joyce Boghosian

PAST FORWARD BEGINS U.S. TOUR

Past Forward: Contemporary Art from the Emirates debuted in Meridian's Cafritz Galleries in May. Curated by the Meridian Center for Cultural Diplomacy with support from the Embassy of the United Arab Emirates, the exhibition showcases over 50 artworks from 25 Emirati artists. Ambassador Yousef Al Otaiba inaugurated the exhibition at the launch, which was also attended by Emirati co-curator Noor Al Suwaidi and three artists featured in the exhibition. *Past Forward* shares the UAE's rich cultural heritage, rapid development opportunities, and burgeoning art scene with American audiences on its two-year tour, which made its first stop in Dallas and Fort Worth, Texas, in the fall.



"*Past Forward* helped break down stereotypes of what people perceive of the Arab world by seeing progressive artworks from the region and meeting the artists themselves."

Khalid Mezaina, *Past Forward* artist

Artist Zeinab Al Hashemi explains her work to Mrs. Abeer Al Otaiba.

Photo credit: Joyce Boghosian



25

OF
EMIRATI
ARTISTS
SHOWCASED
IN PAST
FORWARD



26

JUNE

"Sharing one's culture, whether through arts or food or sports or films or music or technology, is one of the most enduring ways to build bonds between countries."

Hon. Evan Ryan
Assistant Secretary of State for
Educational and Cultural Affairs

CULTURAL DIPLOMACY SUMMIT

As part of the ancillary activities surrounding the *Past Forward* exhibition, Meridian hosted a forum, "Cultural Diplomacy at the Forefront: Views from around the Globe," in June. Evan Ryan, U.S. Assistant Secretary of State for Education and Cultural Affairs, delivered the keynote address about the importance of cultural diplomacy as a critical foreign policy tool. The discussion, moderated by Meridian's Dr. Curtis Sandberg, included panelists from the Embassies of the United Arab Emirates, Italy, France, and Japan, highlighting different initiatives undertaken by their countries to advance cultural exchange and promote international understanding.



Moderator Dr. Curtis Sandberg, Senior Vice President for Arts and Cultural Programs at Meridian, and Dana Al Marashi, Head of the Heritage and Social Affairs Department at the UAE Embassy, discuss the role of culture in diplomacy.

2014 HIGHLIGHTS: **FORUMS**



20
JANUARY

Being a good citizen & volunteering for @MeridianIntl for #Warmupdc. Heroes & writing.

Joseph Fruscione
@ProfessorEx74



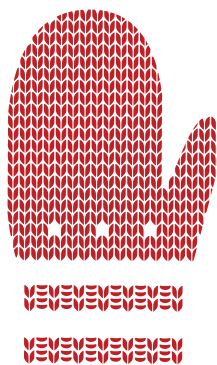
Inspiring to hear @mehrenreich talk about innovation of @streetsensedc at @MeridianIntl #WarmUpDC @dcsocialinnov

Reed Sandridge
@ReedSandridge

WARM UP, DC!

The second annual “Warm Up, DC” campaign – an initiative of Meridian International Center and its Global Service Leaders (GSL) program – honored the legacy and vision of Dr. Martin Luther King, Jr. by serving those most vulnerable to the winter weather. Sponsored by Pepco, Meridian organized multiple service projects and donation sites across the U Street Corridor, including: a Knit-In at Busboys and Poets; the MLK Pro Bono Dream Lab put on by DC Social Innovation Project, IMPACT, and Taproot Foundation DC to provide pro bono consultation services to nonprofits and community leaders; virtual mentoring sessions that connected service leaders from Cameroon to Cambodia; donations of bicycles and bike parts for Bikes for the World; and collections of clothing and food to support Martha’s Table. The event resulted in \$12,000 of free assistance for organizations making a difference in the lives of D.C. residents.

WARM UP,DC



\$12,000

AMOUNT OF
PRO BONO ASSISTANCE
GRANTED TO
LOCAL D.C.
ORGANIZATIONS
THROUGH
WARM UP, DC

Presenting Sponsor:



Energy for a changing world.™

Partners and Supporters:



In-Kind Donors:



Dozens of bicycles and bike parts were collected for Bikes for the World, which reconditions and distributes bicycles to those around the world in need of reliable transportation.



Meridian staff work with community volunteers to assemble 200 sandwiches to distribute through Martha’s Table emergency food services.

2014 HIGHLIGHTS: FORUMS

5

FEBRUARY

143

OF YOUNG
IRAQI
LEADERS WHO
ATTENDED THE
IYLEP REUNION

IYLEP 2013 HIGH SCHOOL AND UNDERGRADUATE ALUMNI LEADERSHIP SEMINAR

Through a year-long grant from the U.S. Embassy in Baghdad, Meridian International Center implemented the Iraqi Young Leaders Exchange Program (IYLEP) at both the high school and undergraduate levels. In 2013, the program culminated in the exchange of 45 high school students, 5 adult mentors, and 98 undergraduate students to the U.S. during that summer. Meridian, in partnership with the U.S. Embassy in Baghdad and the Iraq Foundation, brought IYLEP 2013 alumni back together in Erbil in 2014 to showcase student achievements and program outcomes, and to help students re-focus their energies on creating change in their communities. The alumni leadership seminar combined student successes with skill-building workshops and small-group reflection discussions. Students set new goals for themselves and met with the U.S. Consul-General in Erbil. Through sessions with the Iraq Foundation, they also learned how to overcome the biggest challenges of community engagement. Most importantly, IYLEP alumni learned from each other. IYLEP has given these students a chance to not only get to know the U.S. and American culture, but also to meet other Iraqi students from diverse geographic, religious, and linguistic backgrounds.

IYLEP alumna addresses the participants at the reunion conference in Baghdad.



IYLEP alumni at the 2014 leadership seminar.

11

FEBRUARY

5

MAY

5

JUNE

9

OCTOBER

29

OCTOBER



@conocophillips
@AMBSHolliday
@MeridianIntl thanks
for hosting a great
event on biz oppties
in #Azerbaijan! #aztwi

H.E. Elin Suleymanov

@ElinSuleymanov

H.E. Adebowale I. Adefuye
and David Picard discuss
Caterpillar's presence
in Nigeria and ongoing
infrastructure and power
initiatives at Global Business
@Meridian Downtown: Nigeria
hosted by Caterpillar.

GLOBAL BUSINESS @MERIDIAN DOWNTOWN

The Global Business@Meridian Downtown series featured five countries in 2014 – Azerbaijan, Mexico, Nigeria, Qatar, and Thailand. Designed to give members of Meridian's Corporate Council the opportunity to meet with ambassadors and other senior members of the diplomatic community, the off-the-record discussions provided insight into key commercial opportunities and challenges within each country.



Maria Pica Karp
and H.E. Vijavat
Isarabhakdi at Global
Business@Meridian
Downtown: Thailand
hosted by Chevron.



Patrick Durkin, H.E.
Eduardo Medina-Mora,
Amb. Stuart Holliday, and
Shawn Golhar at Global
Business@Meridian
Downtown: Mexico
hosted by Barclays.



Kay Larcom, H.E.
Elin Suleymanov, and
William Burkett at
Global Business@
Meridian Downtown:
Azerbaijan hosted by
ConocoPhillips.



H.E. Mohamed Bin
Jaham Al Kawari, with
Theresa Loar and Alonzo
Fulgham at Global
Business@Meridian
Downtown: Qatar
hosted by CH2MHill.



2014 HIGHLIGHTS: **FORUMS**

GLOBAL DIALOGUE SERIES

Meridian hosted seven Global Dialogue Series programs in 2014. These “salon style,” off-the-record conversations examine U.S. and international perspectives of policy challenges facing U.S. and world leaders. The 2014 programs featured: Italian Minister of Foreign Affairs H.E. Federica Mogherini, Ambassador of India H.E. Dr. S. Jaishankar, Ambassador of Côte d'Ivoire H.E. Daouda Diabate, Ambassador of Tanzania H.E. Liberata Mulamula, Chargé d’Affaires at the Embassy of Kenya Ambassador Jean Kamau, United Nations Under-Secretary-General and Executive Director of UN Women Dr. Phumzile Mlambo-Ngcuka, Executive Vice President of The Coca-Cola Company and President of Bottling Investments and Supply Chain Mr. Irial Finan, and members of the American Chamber of Commerce in Egypt.



7
OF GLOBAL
DIALOGUE
SERIES EVENTS
HOSTED IN 2014

The Washington Post's Jim Hoagland and Governor James Blanchard speak with Italian Minister of Foreign Affairs H.E. Federica Mogherini at a Global Dialogue Series program.

Photo credit: Joyce Boghosian

MERIDIAN FOCUSES ON EMPOWERING WOMEN

Through partnerships with the U.S. Department of State, the George W. Bush Institute, Goldman Sachs *10,000 Women*, and Meridian's Council on Women's Leadership (CWL), many Meridian programs focused on promoting women's leadership and awareness of women's issues. Examples of programs with these overarching themes included discussions between U.S. experts and IVLP participants from the Middle East and North Africa about women's participation and impact on politics, the justice system, and human rights. In addition, ambassadorial spouses shared their experiences and the critical role they played in U.S. public diplomacy efforts abroad. Tunisian Fellows also participated in speed-mentoring sessions with a group of high-level mentors, including leaders from the business community.



2014 Bush Fellows engage in “speed mentoring” with CWL member Randa Fahmy and other women leaders.



Meridian Trustee and former U.S. Ambassador to Denmark, Laurie Fulton, and Meridian CEO Stuart Holliday meet with an IVLP group of women leaders focused on promoting peace and security.



Ambassadorial spouses Janet Blanchard, Suzanne Nicholson, Thomas J. Schneider, Donna Eacho, and Elizabeth Berry Gips share their personal experiences and insights from Canada, the Vatican, the Netherlands, Austria, and South Africa.

2014 HIGHLIGHTS: FORUMS

24 MARCH	12 MAY
19 MAY	14 JULY
15 SEPTEMBER	10 NOVEMBER

SPEED CONVENING

A Meridian signature initiative, “Speed Convening,” brought international visitors together for small group discussions with their U.S. counterparts from the corporate, nonprofit, and government sectors. Topics included: Women’s Innovations in Science and Engineering; Entrepreneurship and Small Business Development; Education and Activism for Young Women; Representation of Women in Politics; Youth and Community Conflict Resolution; and Promoting Social Change through the Arts.



IVLP participants speed convene on “Education and Activism for Young Women.”

Michael Chodos of Georgetown’s Beec Center for Social Impact and Innovation shares insights on “Entrepreneurship and Small Business Development” with an IVLP participant.



10
APRIL

“Meridian is proud to partner with Gallup for the U.S. Global Leadership Project. This is an invaluable opportunity to take a deep dive into how people around the world view U.S. leadership and why.”

Ambassador Stuart Holliday
President and CEO
Meridian International Center
Featured in *TIME Magazine* (on-line),
April 12, 2014

U.S.-GLOBAL LEADERSHIP PROJECT

Meridian and Gallup co-hosted the fifth annual U.S.-Global Leadership Project, “What the World Thinks About U.S. Leadership.” The poll surveyed approximately 1,000 adults in 130 countries (home to more than 98% of the world’s population) and found that the image of U.S. leadership worldwide rebounded in 2013, despite an extremely tough year in U.S. foreign relations. Responding to the data was a panel discussion featuring Ambassador of Nigeria to the U.S. H.E. Adebawale Adefuye; Ambassador of Moldova to the U.S. H.E. Igor Munteanu; and Chairman and CEO of Public Affairs Engagement, LLC, Ambassador James Glassman. The distinguished audience also included representatives from the Embassies of Belgium, Denmark, El Salvador, Estonia, Fiji, Greece, Israel, Kazakhstan, Kenya, Kosovo, Libya, Macedonia, Nicaragua, Poland, Russia, Sierra Leone, Slovenia, South Africa, Suriname, the United Kingdom, and Vietnam.



Managing Director of the Gallup World Poll Jon Clifton presents the findings of the 2014 U.S.-Global Leadership Track.



The 2014 U.S.-Global Leadership Project report. Available online.

130

OF
COUNTRIES
SURVEYED
AS PART OF
THE 2014
U.S.-GLOBAL
LEADERSHIP
PROJECT.

2014 HIGHLIGHTS: FORUMS



17
OCTOBER

Global leaders discussing the important initiatives of @MeridianIntl at #MeridianSummit @ReaganITCDC @Gallup

Rep. Steven Horsford
@RepHorsford



Egypt
Amb on the Arab Spring: "We'd like to see young people empowered. We'd like to see hope."
#meridiansummit

Josh Rogin
@joshrogin



"govts are being disrupted by the private sector, and that's a good thing" - @debass at @MeridianIntl #meridiansummit

GP at State
@GPatState

250

OF
ATTENDEES
AT THE 2014
MERIDIAN
GLOBAL
LEADERSHIP
SUMMIT

MERIDIAN GLOBAL LEADERSHIP SUMMIT

More than 250 influential business and world leaders, policy makers, subject matter experts, diplomats, and members of the media gathered at the Meridian Global Leadership Summit (MGLS) on October 17, 2014. This third annual Summit, hosted in partnership with Gallup and the Ronald Reagan Building and International Trade Center, included thought-provoking dialogue on the current and future state of global leadership. Leaders also examined the data from the "Global States of Mind: New Metrics for World Leaders" report presented by Jon Clifton, Managing Director of the Gallup World Poll. The report highlights key findings from Gallup surveys in 137 countries on how people all over the world are feeling, based on particular indicators. The report also serves as an overview of the countries that scored the best – and the worst – on questions ranging from corruption to well-being.

The data provided a foundation for a rich conversation on "A View from Abroad" between speakers H.E. Ritva Koukku-Ronde, Ambassador of Finland; H.E. Liberata Mulamula, Ambassador of Tanzania; H.E. Mohammed Tawfik, Ambassador of Egypt; and Denis Stevens, Deputy Head of Mission, Embassy of Canada.

The Summit also featured a "Global Leadership Spotlight" with remarks by Senator George J. Mitchell, Partner and Chairman Emeritus, DLA Piper. Senator Mitchell's inspiring tenure includes serving as U.S. Special Envoy for Middle East Peace, Senate Majority Leader, Independent Chairman of the Northern Ireland Peace Talks, and recipient of both the Presidential Medal of Freedom and United Nations Peace Prize.

Over lunch, discussions around "Navigating Global Opportunities" were guided by entrepreneur and venture investor Christopher Schroeder. Mr. Schroeder was joined for the dynamic panel by Jennifer Ryan Crozier, Vice President of Global Citizenship Initiatives, IBM; Thomas Debass, Deputy Special Representative for Global Partnerships, U.S. Department of State; Kelly Keiderling, Principal Deputy Assistant Secretary, Bureau of Educational and Cultural Affairs, U.S. Department of State; and Al Monaco, President and Chief Executive Officer, Enbridge, Inc.

Threats of ISIS and territorial aggression were the focus of a closing conversation between foreign policy icons, Senator Richard G. Lugar, President and Chairman, The Lugar Center, and Ambassador Tom Korologos, Strategic Advisor, DLA Piper.



Diplomats and ambassadors from Canada, Tanzania, Egypt, and Finland discuss views of U.S. leadership from abroad with Meridian CEO Amb. Stuart Holliday. Photo credit: Joyce Boghosian.



Thomas Debass, Jennifer Ryan Crozier, Al Monaco and Kelly Keiderling discuss the role of business in U.S. foreign policy with moderator Christopher Schroeder. Photo credit: Joyce Boghosian



Senator George Mitchel delivers the keynote address. Photo credit: Joyce Boghosian



Senator Richard G. Lugar is interviewed by Amb. Tom Korologos. Photo credit: Joyce Boghosian

2014 HIGHLIGHTS: FORUMS



18
NOVEMBER

“Most developed countries have programs that constantly feed a national innovation system and help produce entrepreneurs... Unfortunately, many under-developed countries, they don't have that, and there's an opportunity there to help.”

H.E. Dr. Neil Parsan,
Ambassador of Trinidad and
Tobago to the U.S.



“Public-Private Partnerships like @launchorg result in new innovations which address global challenges”
@MeridianIntl

S&T Adviser at State
@STASatState

INSIGHTS @ MERIDIAN: ENTREPRENEURSHIP AND FOREIGN POLICY

As a part of Global Entrepreneurship Week, Meridian partnered with the Digital Diplomacy Coalition to host a panel discussion “Can Foreign Policy Foster Innovation and Entrepreneurship?” Acting Executive Director of USAID’s U.S. Global Development Lab, Lona Stoll, gave opening remarks in which she underscored the importance of engaging problem solvers from across the world through new and existing partnerships. Reporter and Digital Editor of *The Washington Post* J.D. Harrison moderated a panel featuring Ambassador of Trinidad and Tobago to the U.S. H.E. Dr. Neil Parsan; Entrepreneur and Venture Investor Christopher Schroeder; and Founder of Fosterly Adam Zuckerman, all of whom examined challenges in fostering entrepreneurship in both developed and developing countries, and the opportunities for U.S. foreign policy to make a difference in that space. The conversation centered on the importance of immigration reform; access to capital, data and information sharing; and public-private partnerships in promoting innovation and entrepreneurship.



Acting Executive Director
of USAID’s U.S. Global
Development Lab, Lona Stoll,
gives opening remarks.

Photo credit: Joyce Boghosian



J.D. Harrison, H.E. Dr. Neil Parsan, Christopher Schroeder, and Adam Zuckerman discuss how, and if, foreign policy can influence innovation.

Photo credit: Joyce Boghosian

2014 HIGHLIGHTS: **TRAINING**



7

MAY

@UNDP Thank you for supporting @HypercubeHub. How can we unite forces and bring impact investors to #Zimbabwe? @profellows #ZimZam2015

Octavius Murphy
@OctaviusMurphy

PROFESSIONAL FELLOWS PROGRAM – ZAMBIA AND ZIMBABWE EXPLORE INNOVATIONS IN ENTREPRENEURSHIP

The U.S. Department of State's 2014 Professional Fellows Program for Zambia and Zimbabwe is an innovative leadership development program funded by the Bureau of Educational and Cultural Affairs. The program brought two cohorts of 12 competitively selected emerging business leaders from Zambia and Zimbabwe to the U.S. for five-week fellowships with American businesses. The program strengthened the Fellows' understanding of American business practices, entrepreneurship, culture, and values, while also building their professional networks and project development skills to increase their capacity to bring about economic change in their home countries. In addition, Meridian selected eight American mentors to participate in a two-week reciprocal program to Zambia and Zimbabwe, where they engaged with local Zambian and Zimbabwean entrepreneurs and community leaders – strengthening global networks and increasing dialogue and engagement.

The Fellows
at Meridian House.



24

OF FELLOWS
WHO PARTICIPATED
IN THE 2014
PROFESSIONAL
FELLOWS
PROGRAM FOR
ZAMBIA AND
ZIMBABWE

28

JUNE

IRAQI YOUNG LEADERS EXCHANGE PROGRAM

"I learn, I lead, I live: IYLEP." This cheer punctuated every moment of the Iraqi Young Leaders Exchange Program (IYLEP) 2014. Administered by Meridian for a second consecutive year, it was the largest IYLEP program to date, bringing 114 Iraqi undergraduate students to the U.S. for a summer of cultural exchange and leadership training. Five universities partnered with Meridian to host academic institutes focused on specific global issues related to the students' professional interests: Food Systems and Food Security (Mississippi State University); Information Technology and Media (Virginia Commonwealth University); Law, Leadership, and Social Justice (UT-Austin); Public Policy (UMass Amherst); and Social Entrepreneurship (Ball State University).

114

OF EMERGING
IRAQI YOUNG
LEADERS WHO
WERE PART OF
THE IYLEP 2014
COHORT

IYLEP participants at
the Einstein statue
in Washington, D.C.



2014 HIGHLIGHTS: **TRAINING**

6

JULY

VISA SAFEA TRAINING PROGRAM

Meridian welcomed a delegation of 15 Chinese financial regulators and government officials, selected by the Chinese State Agency for Administration of Foreign Experts Affairs (SAFEA), who took part in a three-week training and exchange program sponsored by Visa, Inc. Training began at the Stanford University Graduate School of Business, a partner in the program, with modules ranging from successful business models to credit and liquidity risks, and included a session on “Global Economic Climate and U.S.-China Relations” with former U.S. Secretary of State George Shultz. The delegation traveled to San Francisco, where they met with various businesses and agencies to learn more about innovation in the U.S. financial system, including Ripple Labs, a San Francisco-based startup; Bank of America; Crowdfunder, the world’s largest crowd funding platform; the Governor’s Office of Business and Economic Development; and the U.S. Securities and Exchange Commission. The group ended their trip in Washington, D.C., to observe the intersection of finance and policy first-hand. The delegation was honored to meet with Maryland Congressman John Delaney (D-MD) and Nevada Congressman Steven Horsford (D-NV), who both served on the House Financial Services Committee, as well as D.C. think tanks, government agencies, and international financial institutions.

The delegation
at Visa, Inc.
headquarters in
Foster City, CA.



15

OF CHINESE
FINANCIAL REGULATORS
AND GOVERNMENT
OFFICIALS WHO
PARTICIPATED IN
THE SAFEA TRAINING
PROGRAM

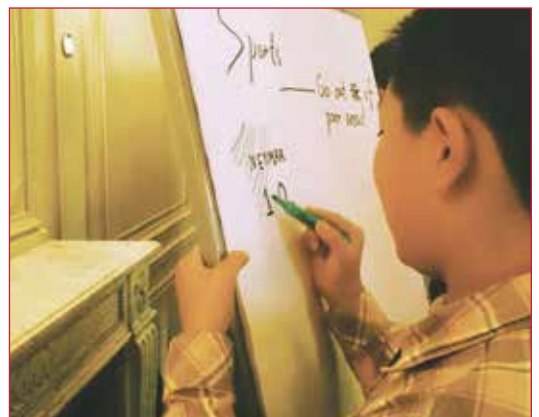
7

JULY

MERIDIAN AND WORLDSTRIDES TRAIN THE NEXT GENERATION

Meridian’s Global Leadership Institute and educational exchange partner, WorldStrides, developed four training modules that cultivate global leadership in youth. In summer 2014, Meridian adapted the curriculum for a young cohort of the next generation of leaders: middle-school students from China participating in a WorldStrides cultural immersion program. The highly engaging and interactive trainings helped students explore their own personal leadership skills, style, and potential. With hands-on activities, participants acquired an appreciation for the importance of a global perspective and a deeper understanding of the challenges and opportunities for working across borders. The students departed with new strategies for fostering collaboration with any culture.

Chinese students learn
leadership skills through
hands-on activities and
training modules.



2014 HIGHLIGHTS: **TRAINING**

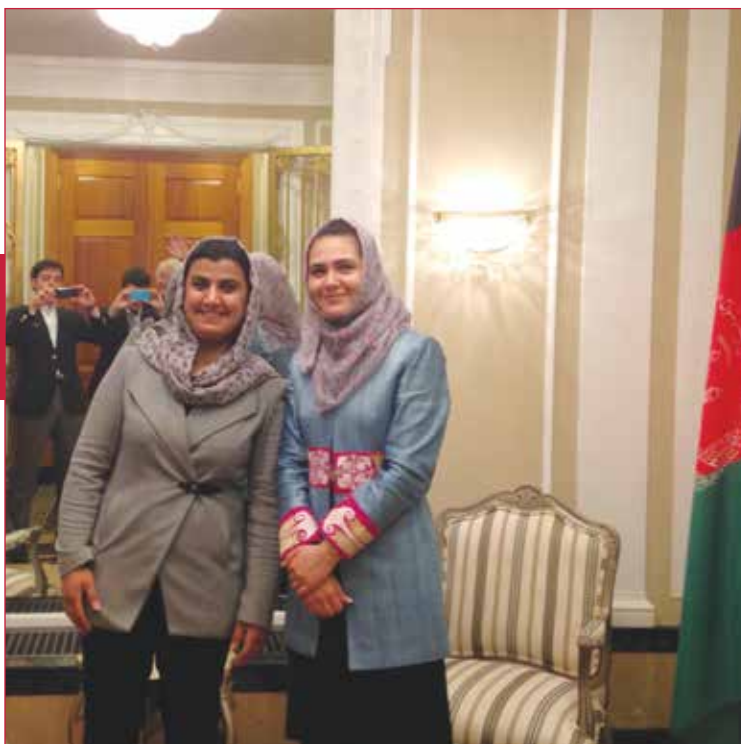
18

OCTOBER

TRAINING FOR YOUNG AFGHAN DIPLOMATS

As part of a joint U.S.-China effort to engage constructively with Afghanistan, Meridian developed a training program for the third consecutive year for 20 early-career Afghan diplomats – most of whom had never before held an overseas posting. The curriculum focused on important diplomatic concepts, including diplomatic communications, embassy management, protocol, and negotiations, and brought the classroom to life through practical exercises and simulations designed to mimic both the routine work of a diplomat and crisis situations. Formally launched by Special Representative for Afghanistan and Pakistan Daniel Feldman, the delegates spent two days meeting with American diplomats at the U.S. Department of State. Follow-on training in Beijing was conducted by the Chinese Ministry of Foreign Affairs. Program participants have gone on to several important posts, including the Embassy of Afghanistan in Washington, D.C., and the Afghan Mission to the UN in New York.

Delegates enjoy a reception in D.C. hosted by the Ambassador of Afghanistan.



20

OF AFGHAN
DIPLOMATS WHO
PARTICIPATED IN THE
TRAINING PROGRAM

Official welcome for the diplomats by U.S. Special Representative for Afghanistan and Pakistan Dan Feldman at the U.S. Department of State.



2014 HIGHLIGHTS: **TRAINING**



1
NOVEMBER

"I am motivated to go back with lots of new ideas. I need to re-evaluate problems to find a way through them. Don't give up."

ELP Fellow



"I have learned to respect people and their ideas. This has given me hope to go back home and do what we are supposed to do and break the cycle."

ELP Fellow



"I grew more in three weeks than three years in college."

ELP Fellow



"I love how the U.S. celebrates heroes and good ideas here. I have a better understanding of the human face of America."

ELP Fellow

Group photo of ELP participants.

EMERGING LEADERS OF PAKISTAN

For the third consecutive year, Meridian partnered with the Atlantic Council's South Asia Center on the Emerging Leaders of Pakistan (ELP) Fellows program with support from the U.S. Embassy Islamabad and the Carnegie Corporation. The Fellowship supports and empowers the next generation of Pakistan's civil society leaders by creating a sustainable forum of collaboration. This year's contingent of 15 dynamic civil society leaders, who were competitively selected, represents Pakistan's ethnic, religious, and geographic diversity and is committed to solving Pakistan's most pressing challenges. The ELP Fellows – who had never visited the U.S. before – traveled to New York City; Washington, D.C.; Detroit; and the San Francisco Bay Area. The goal of their visit was to encourage peer-to-peer collaboration, strengthen relations between Americans and Pakistanis, and empower the fellows with skills and innovative ideas through interactive meetings. They met with high-level officials from the White House, U.S. Department of State, Department of Defense, media, civil society, philanthropic organizations, and the private sector, including former U.S. Secretary of State George P. Shultz, Steve Inskeep of National Public Radio, Bhairavi Desai of the New York City Taxi Workers Alliance, Jacqueline Novogratz of Acumen, Pakistan's Ambassador to the U.S. H.E. Jalil Abbas Jilani, members of the Senate Foreign Relations Committee, and foundations such as Carnegie Corporation of New York and Rockefeller Brothers Fund.



"[The] program has helped me to identify my strengths and weaknesses; holistic development; more helpful than graduate school. I am taking back motivation and am more encouraged."

ELP Fellow



ELP participants with Mayor of New York City, Bill de Blasio.



OUR FINANCIALS

CONSOLIDATED STATEMENT OF ACTIVITIES

Fiscal Year ending September 30, 2014

	Unrestricted	Restricted	Total
REVENUES AND INVESTMENT INCOME			
Grants and contracts	\$ 29,027,560	—	29,027,560
Contributions	1,453,963	380,661	1,834,624
Event income	755,150	—	755,150
Special activities	1,052,637	—	1,052,637
Seminars and meetings	55,237	—	55,237
Investment income	283,699	17,726	301,425
Other	271,968	—	271,968
Net assets released from restriction	408,499	(408,499)	—
Total Revenues and Investment Income	\$ 33,308,713	(10,112)	33,298,601
EXPENSES			
Direct program and department expenses	\$ 27,368,981	—	27,368,981
Fundraising	1,505,902	—	1,505,902
Support Services:			
General and administrative	2,794,379	—	2,794,379
Maintenance and operations	1,703,070	—	1,703,070
Total Expenses	\$ 33,372,332	—	33,372,332
Change in Net Assets	\$ (63,619)	(10,112)	(73,731)
NET ASSETS, BEGINNING OF YEAR	\$ 5,794,116	850,014	6,644,130
NET ASSETS, END OF YEAR	\$ 5,730,497	839,902	6,570,399

EXPENSES BY ACTIVITY TYPE

	Department	Expenses
52.9%	PED	\$ 17,599,211
23.9%	GlobalConnect	7,974,533
2.2%	Meridian Center for Cultural Diplomacy	748,930
0.7%	Forums	247,628
2.1%	Global Leadership Institute	690,863
0.3%	Other Programs	107,816
8.4%	G&A	2,794,379
5.1%	M&O	1,703,070
4.5%	Fundraising	1,505,902
	TOTAL EXPENSES:	\$ 33,372,332

OUR FINANCIALS

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Fiscal Year ending September 30, 2014

	2014	2013
ASSETS		
Cash and cash equivalents	\$ 1,779,810	1,910,820
Accounts receivable, grants and other—net	2,547,145	2,419,382
Pledges receivable	51,327	292,190
Prepaid expenses and other	454,550	515,835
Investments	5,940,364	4,953,735
Property held for sale	1,055,937	—
Property and equipment, net	5,627,326	6,416,223
Total Assets	\$ 17,456,459	16,508,185
LIABILITIES AND NET ASSETS		
Liabilities		
Line-of-credit	\$ 749,934	450,000
Term loan	3,166,760	3,246,663
Accounts payable	948,060	768,807
Accrued expenses	1,873,49	2,686,418
Capitalized leases	25,114	80,906
Deferred revenue	2,622,700	2,631,261
Deferred revenue - parking lot sale	1,500,000	—
Total Liabilities	\$ 10,886,060	9,864,055
NET ASSETS		
Unrestricted	\$ 5,730,49	5,794,116
Temporarily restricted	156,295	166,407
Permanently restricted	683,607	683,607
Total Net Assets	\$ 6,570,399	6,644,130
TOTAL LIABILITIES AND NET ASSETS	\$ 17,456,459	16,508,185

CONSOLIDATED REVENUE BY SOURCE

6.5%	Corporate	\$ 2,158,221.00
1.5%	Foreign Government	486,402.00
0.3%	Foundation	91,700.00
1.3%	Individual	437,559.00
1.7%	Investment Return/Interest	562,849.00
86.9%	U.S. Federal/State Government	28,920,839.00
1.9%	Other Operating Revenue	641,031.00
TOTAL CONSOLIDATED REVENUE		\$ 33,298,601

SUPPORT MERIDIAN

YOUR FUNDS AT WORK

Programs like *Insights at Meridian* – a forum that provides the diplomatic corps in D.C. with new viewpoints on timely U.S. policy issues – is made possible in large part by The Walter and Didi Cutler Fund for Global Engagement. We extend our thanks to those who have supported this fund, enabling Meridian to carry out programs that are central to our mission.



Ambassador of Costa Rica H.E. Roman Macaya participates in an *Insights at Meridian* program on digital diplomacy

Photo credit: Joyce Boghosian

"Meridian provides a forum for open dialogue between the business and diplomatic communities. These relationships are invaluable. Since Chevron began supporting Meridian in 2002, we have built programs together which have helped us reach our stakeholders and provided insight into timely issues. We are proud of our partnership with Meridian and the platform they provide to help us achieve our objectives."

Maria Pica Karp,
Vice President and General Manager of Government Affairs,
Chevron



Guests mingle under the lights in the Linden Grove at the 46th Annual Meridian Ball.

Photo credit: Joyce Boghosian

JOIN OUR NETWORK

Individuals and companies can benefit from Meridian's work by joining our distinguished network of business leaders, public sector officials, and the diplomatic corps. Membership groups include the Meridian National Arts Council, the Council on Women's Leadership, the Meridian Corporate Council, and the Rising Leaders Council.

MAKE A PHILANTHROPIC GIFT

Philanthropy supports Meridian's leadership exchanges, cultural diplomacy initiatives, neutral convening forums, and training programs, as well as the preservation of our historic buildings. Individuals, foundations, and corporations are encouraged to consider supporting projects directly or contributing to our Annual Fund to provide general operating support.

SPONSOR AN EVENT

Our annual fundraising events, the Meridian Ball and Global Leadership Awards, celebrate Meridian's role in advancing effective global leadership around the world. Proceeds from the Ball and Awards provide operating support for Meridian's global leadership programs.

PROVIDE A LEGACY

The Linden Legacy Society honors friends who are committed to supporting Meridian's role in expanding international understanding through planned and estate gifts. Society members provide a sound financial foundation for Meridian and the preservation of its historic buildings for generations to come.

MAKE A GIFT IN KIND

Companies can host Meridian program participants for professional meetings or workshops. Also, gifts of goods including audio-visual, computer equipment and other products, as well as professional and technical services, are welcome.

MORE INFORMATION

To explore these and other ways to support Meridian, please contact the Development Office at (202) 939-5567 or merdevelopment@meridian.org

MERIDIAN.ORG/SUPPORT

Meridian International Center is a 501(c)(3) organization. Contributions may be tax-deductible.

SUPPORT MERIDIAN



10

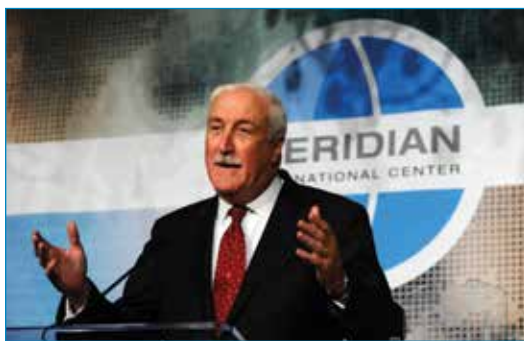
JUNE

"We are here tonight to honor two exemplary leaders, as well as to learn about the important work of Meridian in creating innovative exchange, educational, cultural, and policy programs to strengthen U.S. engagement with the world."

Secretary Ray LaHood,
Chairman of the 2014 Meridian
Global Leadership Awards

MERIDIAN GLOBAL LEADERSHIP AWARDS

Meridian presented its annual Global Leadership Awards at a dinner chaired by former U.S. Secretary of Transportation Ray LaHood. The 2014 Corporate Leader Award was presented to former Chairman and CEO of Airbus Group, Inc., Sean O'Keefe, for his leadership at NASA and the U.S. Navy, dedication to corporate citizenship at Airbus, and commitment to empowering the next generation through leadership in higher education. M. Shafik Gabr, Chairman and Managing Director of ARTOC Group for Investment and Development, received the Global Citizen Award for his work and that of the Shafik Gabr Foundation, to increase understanding and dialogue between the U.S. and Middle East. Both awardees exemplify the positive impact that individual and corporate leaders can have in their communities and the world.



Hon. Sean O'Keefe, former Chairman and CEO of Airbus Group, Inc., accepts the 2014 Corporate Leader Award. Photo credit: Joyce Boghosian



M. Shafik Gabr, Chairman and Managing Director of ARTOC Group for Investment and Development, accepts the 2014 Global Citizen Award. Photo credit: Joyce Boghosian



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OCTOBER

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Photo credit: Joyce Boghosian

46TH ANNUAL MERIDIAN BALL

More than 800 ambassadors, members of Congress, senior U.S. and foreign government officials, business leaders, media stars, and celebrities gathered to celebrate global leadership at the 46th Annual Meridian Ball. A highlight on D.C. social calendars, the Meridian Ball provides an opportunity for networking with the international community. Twenty-six embassies hosted pre-Ball dinners on Meridian's behalf throughout the District, including the Embassies of Argentina, Brazil, France, Italy, Peru, South Africa, Spain, Switzerland, Thailand, and Qatar. Once again, First Lady Michelle Obama served as Honorary Chair, and U.S. Chief of Protocol Peter Selfridge served as Honorary Sponsor.



800

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THE
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BALL

26

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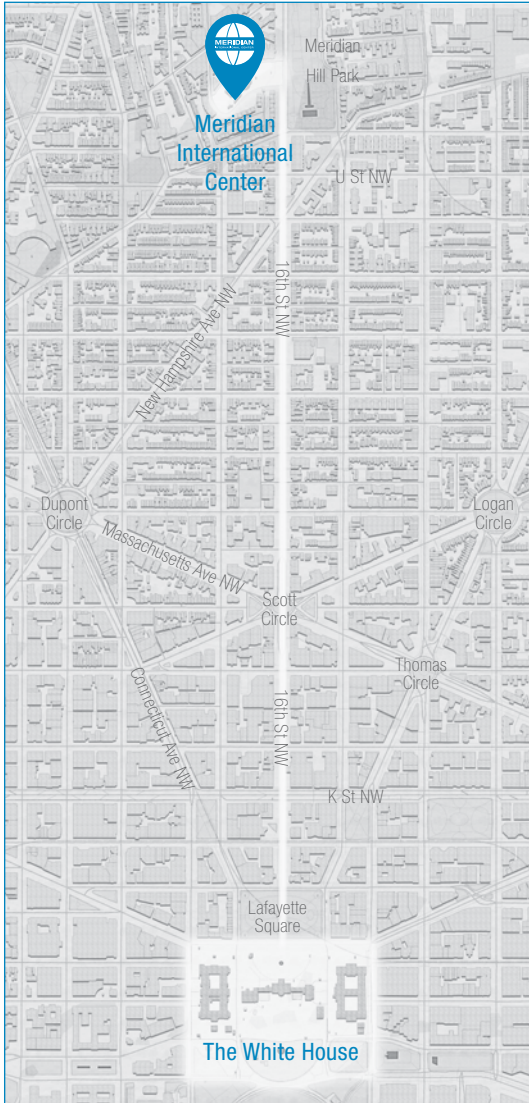
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OUR CAMPUS

Meridian's campus features two historic buildings, Meridian House and White-Meyer House. Surrounded by gardens, it forms a city block of historic and architectural interest. The campus is the residential jewel of John Russell Pope, architect of the Jefferson Memorial, the National Gallery of Art, and the National Archives. Both houses are listed on the National Register of Historic Places.



Meridian is strategically located between the White House and Embassy Row.

175

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MERIDIAN THIS YEAR



Meridian House was built between 1921 and 1923 by Ambassador Irwin Boyle Laughlin, U.S. Ambassador to Greece (1924-1926) and Spain (1929-1933). Photo credit: Egomedia Photography



Home to Meridian's Cafritz Galleries, White-Meyer House was built between 1910 and 1912 by Ambassador Henry White, U.S. Ambassador to Italy (1905-1906) and France (1906-1909). Photo credit: Rodney Bailey



Meridian's campus is a spectacular retreat, surrounded by stone walls that shelter manicured gardens and a distinctive grove of linden trees.

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