Meridian International Center is a nonprofit, nonpartisan global leadership and public diplomacy organization headquartered in Washington, DC. Building on more than 55 years of experience, Meridian prepares U.S. and international leaders for a complex global future through programs that help them understand critical issues and world cultures, exchange ideas, collaborate on solutions, and build valuable relationships.

OUR VISION
We envision a more secure and prosperous world characterized by mutual understanding, innovation, economic growth and inclusion. The path to realizing this vision is through more effective and connected public and private sector leadership at all levels.

OUR MISSION
Meridian builds innovative exchange, training, cultural, and convening programs that advance three goals:
• Strengthen U.S. engagement with the world
• Empower leaders to address global challenges and opportunities
• Drive collaboration across sectors, borders and cultures through a neutral platform

OUR APPROACH
Meridian’s integrated programming approach provides leaders with a variety of platforms in neutral environments to develop an informed global view, cultural awareness and collaborative peer networks to produce better outcomes. When leaders return home and implement change, the impact of Meridian’s programs is amplified across numerous arenas, including women and girls’ empowerment, business and trade, human and civil rights, and energy and the environment. Directly impacting the quality of life for people around the globe, these issue areas are pivotal to Meridian’s vision of a more secure and prosperous world today and for generations to come.

OUR PARTNERS
Meridian partners with the public, private and diplomatic sectors to develop exchange, training, culture and convening programs that help leaders address global challenges and opportunities.
EXCHANGES
BUILDING EXPERTISE AND RELATIONSHPES

We create tailored exchange programs that connect leaders from around the world with their American counterparts to foster collaboration on solutions to challenges facing their communities, organizations, and countries.

FORUMS
CONVENING NEUTRAL DIALOGUE AND COLLABORATION

We connect Washington with the world by bringing business and policy communities together with the diplomatic corps through programs that provide insights on a broad range of issues. Our convening platforms create opportunities to build networks, exchange ideas, and forge sustainable solutions to shared challenges worldwide.

CULTURE
BRIDGING COMMUNITIES AND COUNTRIES

We curate exhibitions, exchanges, and events that bridge cultural divides through the Meridian Center for Cultural Diplomacy (MCCD). These programs increase understanding and strengthen relationships between the U.S. and countries around the world.

TRAINING
PREPARING LEADERS FOR SUCCESS IN A GLOBAL CONTEXT

We customize training programs that combine instruction and experiential learning to ensure that our private and public sector partners are equipped to navigate global challenges and opportunities. We believe that the strength of a training program lies in its ability to connect people with issues as well as broader global networks.
OUR LEADERSHIP

EXECUTIVE COMMITTEE

THE HONORABLE
CARLOS M. GUTIERREZ
Chairman
Chair, Albright Stonebridge Group

ART COLLINS
Co-Chair of
Development Committee
Managing Partner, theGROUP

THE HONORABLE
ALONZO L. FULGHAM
Chair of Governance &
Nominating Committee
President, Galileo Energy
Partners, BV

THE HONORABLE
LAURIE FULTON
Chair of Global Engagement
Committee

THE HONORABLE
WALTER L. CUTLER*
President Emeritus

THE HONORABLE
WILLIAM F. MCSWEENY*
Trustee Emeritus

DEBORAH TAYLOR ASHFORD, ESQ.*, Senior Counsel, Hogan Lovells US, LLP

AMBASSADOR
STUART W. HOLLIDAY
President and CEO

LEE SATTERFIELD
Executive Vice President and
Chief Operating Officer

SUSAN CABIATI
Senior Vice President,
Professional Exchanges Division

MELINDA GUY
Secretary General

THE HONORABLE
ANN STOCK
Vice Chair
Co-Chair of Development
Committee

MERIDIAN BOARD OF TRUSTEES

* Indicates non-voting member

STEVEN L. LEBLING
Chair of Facilities &
Preservation Committee
Owner, The Lebling Companies

JEFFREY MALINAK
Chair of Finance &
Audit Committee
Managing Principal, Analysis Group

DREW MALONEY
Secretary
Vice President, Government and
External Affairs, Hess Corporation

THE HONORABLE
ANN STOCK
Vice Chair
Co-Chair of Development
Committee

Megan BEYER
Advisor, Civic Nation

JANET BLANCHARD
Founding Member, Meridian Global
Leadership Council

JON CLIFTON
Global Managing Partner,
Gallup

JOHN DASHWOOD
Vice President, International
Government Relations, ExxonMobil

MATTHEW T. ECHOLS
Senior Vice President, North America Public Affairs
and Communications, The Coca-Cola Company

NEAL R. GOINS, PH.D.
Vice President, International
Government Relations, ExxonMobil

THE HONORABLE
FRED P. HOCHBERG
Former Chairman and President,
Export-import Bank

MARIA PICA KARP
Vice President & General Manager
Government Affairs, Chevron

TOM HIGGINS
Executive Vice President and Chief
Administrative Officer, First Data

JANET LAMKIN
California President,
United Airlines

BONNIE LARSON
National Arts Council Member,
Meridian Global Leadership
Council

STANLEY S. LITOW
Vice President of Corporate
Citizenship & Corporate Affairs,
IMB; President, IBM Foundation

HONGXIA LIU
Associate Vice Chancellor, New
York University, Shanghai

MICHELE A. MANATT
Founding Member, Meridian Global Leadership
Council

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Senior Vice President,
External Affairs

DR. MYRA BEST
Vice President of Administration,
Professional Exchanges Division

KELLY CAMPAGNE
Vice President, Human Resources and Administration

HENRY COLLINS
Vice President and Deputy,
Professional Exchanges Division

GRETCHEN EHLE
Vice President, GlobalConnect

THERESA FURMAN
Vice President, Finance and Accounting

SCOTT PARVEN
Partner,
Akin Gump Strauss Hauer & Feld LLP

MICHAEL PICKRUM
Executive Vice President and Chief
Financial Officer, Cengage Inc.

STEVEN QUAMME
Co-Founder and Senior Management
Partner, Cartica Management, LLC

THE HONORABLE
WALTER L. CUTLER*
President Emeritus

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WILLIAM F. MCSWEENY*
Trustee Emeritus

DEBORAH TAYLOR ASHFORD, ESQ.*
Legal Counsel
Senior Counsel, Hogan Lovells US, LLP

TERRY K. HARVEY
Vice President, Meridian Center for Cultural Diplomacy

FRANK JUSTICE
Vice President, Convening

MERIDIAN EXECUTIVE TEAM

AMBASSADOR
STUART W. HOLLIDAY
President and CEO

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Executive Vice President and
Chief Operating Officer

SUSAN CABIATI
Senior Vice President,
Professional Exchanges Division

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Trustee Emeritus

DEBORAH TAYLOR ASHFORD, ESQ.*
Legal Counsel
Senior Counsel, Hogan Lovells US, LLP

MERIDIAN CAMPUS

Meridian’s campus features two historic buildings, Meridian House and White-
Meyer House. Surrounded by gardens, it forms a city block of historic and
architectural interest. The campus is the
residential jewel of John Russell Pope,
architect of the Jefferson Memorial, the
National Gallery of Art, and the National
Archives. Both houses are listed on the
National Register of Historic Places.

MERIDIAN HOUSE
Built between 1921 and 1923 by Ambassador Irwin Boyle
Laughlin, U.S. Ambassador to Greece (1924-1926)
and Spain (1929-1933).

WHITE-MEYER HOUSE
Built between 1910 and 1912 by Ambassador Henry White, U.S.
Ambassador to Italy (1905-1906) and France (1906-1909),
and now home to Meridian’s Cafritz Galleries.
This past year marked a turning point for the United States and its role in the world today. A polarized political climate, the economic stagnation of a large segment of Americans, and the minimized importance of global alliances have fueled a false dichotomy between globalism and nationalism. Meridian believes that we do not have to choose one or the other. The United States is stronger at home when globally engaged, setting the tone for collaboration and consensus building across nations in order to build a more secure and prosperous world for all.

Every day, in every corner of the world, Meridian advances U.S. engagement and builds global leaders through exchange, training, culture and convening programs. While our work is global in reach, the foundation and impact of our programs is national.

Meridian’s work on the U.S. Department of State’s International Visitor Leadership Program (IVLP) last year brought 1,830 international participants on 244 exchange programs to 336 U.S. cities – from Guntersville, Alabama to Lawrence, Kansas to Rapid City, South Dakota. Americans coast to coast collaborated on these exchanges, benefiting from the millions of dollars of direct economic value generated in their local communities as well as the long-lasting relationships and reciprocal insights developed along the way. Congress reaffirmed the value of international exchanges by maintaining funding levels for public and cultural diplomacy initiatives, including the IVLP.

Entrepreneurship training continues to be a cornerstone of Meridian’s work. The 2017 Young Leaders of the Americas Initiative (YLAI) brought 250 promising entrepreneurs from Latin America and the Caribbean to the U.S. for an exchange to equip them with knowledge, resources and networks to succeed in the digital commerce era. Since 2016, over 26 U.S. communities have hosted and mentored 500 YLAI Fellows, while over 70 U.S. mentors have traveled to Latin America and the Caribbean to help fellows implement community projects. These trainings connect entrepreneurs across borders to stimulate commerce, create networks, and catalyze growth in both directions.

Beyond this year’s professional exchanges, Meridian leveraged the power of American arts and culture to strengthen bilateral relationships, bridge cultural divides and address global issues. We curated a record number of exhibitions traveling from Canada to India, while arts professionals from Sweden and South Africa visited American cultural capitals like Austin, New York and San Francisco. In Japan, over 27,000 people learned about America’s value of sports from ex-Major League Baseball players Warren Cromartie and Masanori "Mashi" Murakami at the Pacific Pitch: U.S.-Japan Baseball Diplomacy exhibition.

The global reach and national impact of our work also manifests in Washington, D.C. through Meridian’s convening programs. As a non-partisan institution, Meridian offers the diplomatic community a neutral platform to accelerate collaboration with the public and private sectors on critical economic and security issues. Our convening programs enhance the foreign diplomats’ understanding of America’s democracy and their ability to effectively partner with the American people.

The challenges facing our world and our country are serious. We are thankful to our partners and supporters who share our belief that U.S. global engagement is vital for a more secure and prosperous nation and world. Our impact is possible because of your sustained support and dedication. Thank you again and we look forward to continuing our work together into the coming year.

ON BEHALF OF THE BOARD OF TRUSTEES AND MERIDIAN STAFF – THANK YOU!
BRINGING LEADERS TOGETHER FROM THE UNITED KINGDOM AND THE UNITED STATES

British American Parliamentary Group 40th Anniversary

Meridian designed and implemented the 40th iteration of the U.S. Department of State’s 10-day exchange, the “British American Parliamentary Group” project of the International Visitor Leadership Program (IVLP). Founded in 1977, and implemented each year since, the project brings together British parliamentarians and Congressional members for discussions on governance and transparency, campaign best practices, and bilateral relations. Representing major parties in the British government, the parliamentarians made district visits with eight Congressional members including Representatives Robert Aderholt (Republican – Alabama, 4th District), French Hill (Republican – Arkansas, 2nd District), and Charlie Crist (Democrat – Florida, 13th District).

STRENGTHENING JOURNALISM ACROSS THE WORLD

New and Traditional Broadcast Media

In March 2017, Meridian brought together 22 radio, television, and online journalists and media professionals from different world regions to join the International Visitor Leadership Program (IVLP) for a project on “New and Traditional Broadcast Media.” The project examined the history, structure, and function of reporting in the United States. Participants explored the role of the media, including social media, in supporting democratic institutions and connecting civil society groups around the world. At the end of the project, participants created short films about the influence of the media on the local community’s vision of the American Dream.

ADVOCACY AND LEADERSHIP STRATEGIES FOR YOUTH EMPOWERMENT

Youth Inspiring Leadership and Civic Participation

In June 2017, Meridian administered the “Youth Inspiring Leadership and Civic Participation” project of the International Visitor Leadership Program (IVLP), bringing 23 young leaders from all over the world to explore advocacy and leadership strategies and to facilitate empowerment and justice. During each local project, the participants volunteered with organizations including the Second Harvest Food Bank in Charlotte, North Carolina; Manan Food Pantries in Pensacola, Florida; and the Rotary Club in Cleveland, Ohio. Their itinerary also included a Gallup Strengths Finder workshop that helped participants identify their leadership aptitudes.
UNITING LEADERS ON EITHER SIDE OF THE COLORADO RIVER

The U.S., Mexico, and the Colorado River: A Binational Program on Water Use

Meridian hosted a U.S.-Mexico exchange for 32 leaders including consultants, grassroots advocates, and other water managers focused on the preservation and maintenance of the Colorado River. The program was designed in close collaboration with the Walton Family Foundation to identify gaps and solutions by facilitating conversations with leaders in the United States and Mexico, with the aim of increasing their understanding of the water management strategies on each side of the border.

CATALYZING EGYPTIAN ENTERPRISE

AECOM/SEED Egypt Entrepreneurship Program

The Strengthening Entrepreneurship and Enterprise Development (SEED) Project is a U.S. AID-funded initiative to improve the availability and accessibility of entrepreneurship services for women, youth and other marginalized populations. Last fall, 19 Egyptian entrepreneurs came to the U.S. to observe firsthand the operation and execution of high-functioning, public and private sector hatchery, incubator, and accelerator service providers. The program also introduced participants to federal, state and local officials, small business owners, and academic and nonprofit organizations who help shape entrepreneurial policy.

EMPOWERING THE NEXT GENERATION OF ENTREPRENEURS

Young Leaders of the Americas Initiative

For the second year, Meridian organized, with the U.S. Department of State, the Young Leaders of the Americas Initiative (YLAI), which brings 250 fellows from Latin America and the Caribbean to the United States for entrepreneurial leadership training. Over 26 communities and 70 businesses in the U.S. mentored fellows who leveraged their experience to drive social and economic development in their local communities.
ADVANCING NATIONAL INTERESTS IN A GLOBALIZED SOCIETY

6th Annual Meridian Global Leadership Summit

Over 150 leaders across international business, foreign embassies, U.S. government and civil society gathered for the 6th Annual Meridian Global Leadership Summit to examine how the U.S. can be stronger at home when globally engaged. The speakers agreed that America’s international engagement sets the tone for collaboration and consensus building across nations, which helps build a more secure and prosperous world for all. Featured speakers included Mexican Ambassador H.E. Gerónimo Gutiérrez, Finnish Ambassador H.E. Kirsti Kauppi, Congressman Don Beyer (D-VA), House Foreign Affairs Committee Chairman Ed Royce (R-CA), BBC Anchor Katty Kay, Carlyle Group President and COO Glenn Youngkin, philanthropist David Rubenstein and U.S. News & World Report Editor Brian Kelly.

SHOWCASING U.S.-INDIA RELATIONS

Cultural Diplomacy Forum on India

In 2017, Meridian’s annual Diplomacy Forum explored political, economic, and cultural ties between the world’s largest democracy, India, and one of the world’s oldest democracies, the United States. An afternoon of featured speakers and panel discussions segued to an evening cultural celebration showcasing Indian cuisine, dance, music and body art. Featured speakers included Indian Ambassador H.E. Navtej Sarna, Congresswoman Pramila Jayapal (D-WA), actor and film director Omi Vaidya, and Ambassador Frank G. Wisner (U.S. Ambassador to India, 1994-1997). Indian Parliamentarian Dr. Shashi Tharoor’s keynote address revolved around soft power, referencing India’s tools such as yoga and Bollywood along with the U.S. State Department’s International Visitor Leadership Program as shining examples.

FOSTERING ECONOMIC INCLUSION FOR THE DIGITAL FUTURE

Digital Finance Future: Inclusive and Global Economic Growth

In partnership with the Bill & Melinda Gates Foundation, Meridian hosted a nine-part convening series that brought together over 400 experts, influencers and decision makers to explore how digital tools can bring underprivileged populations around the world into the formal financial system and alleviate global poverty. Program topics explored access to agricultural finance, minimizing risks to cross-border financial flows, benefits of biometrics and digital identification, and the role of data and regulatory technologies. Communications initiatives and a scholarship program sustained participant engagement even after the in-person convening series came to a close.
FIGHT THE POWER: USING HIP HOP TO EXPLORE CONFLICT RESOLUTION

Next Level USA

Through hip hop music and dance, Next Level fosters cross-cultural creative expression and exchange in diverse and underserved communities. In partnership with the U.S. Department of State’s Bureau of Educational and Cultural Affairs and the University of North Carolina at Chapel Hill, Next Level traveled to Morocco, Azerbaijan, and Egypt. The program empowers teams of multi-disciplinary artists to facilitate workshops on entrepreneurship and conflict resolution, as well as to collaborate with local audiences through live performances and jam sessions.

PUBLIC ART IN THE DOMINICAN REPUBLIC AND NIGERIA

Murals Engage Exchange

Building on the success of previous Community Engagement through the Mural Arts programs, Meridian designed two public art projects, in Santiago, Dominican Republic, and Lagos, Nigeria, with the support of local embassies. The projects addressed themes of environmental sustainability and peace and security, respectively. Both murals beautify their settings and serve as a tangible reminder of the collaborative process.

SHARING A NATIONAL PASTIME AND THE VALUE OF TEAMWORK

Pacific Pitch: U.S.-Japan Baseball Diplomacy

Curated by Meridian with support from the U.S. Embassy in Tokyo, Pacific Pitch: U.S.-Japan Baseball Diplomacy charts the history of our shared national pastime and the pivotal role it played in building our strong alliance we have today. The photo exhibition debuted at the Tokyo Metropolitan Central Library and traveled to Osaka and Fukushima. The opening reception welcomed a number of distinguished guests including baseball player Warren Cromartie who played professionally with both the Nippon Professional Baseball and Major League Baseball.
357 PROJECTS
Produced and implemented
by Meridian in 2017

TOP 10 COUNTRIES
BY NUMBER OF PROJECTS
IN 2017

INDIA 23
MEXICO 23
SOUTH AFRICA 23
EGYPT 22
IRAQ 19
ALGERIA 18
PAKISTAN 17
CHINA 16
SAUDI ARABIA 16
NIGERIA 16

47 U.S. STATES
AND 334 CITIES
visited by exchange participants

576,500 PEOPLE WORLDWIDE
IMPACTED BY MERIDIAN PROJECTS IN 2017

3,791 GLOBAL LEADERS
Participated in Meridian’s 2017 projects

USA 135
LAOS 91
CHINA 89
PAKISTAN 88
AFGHANISTAN 70
INDIA 75
MEXICO 70
BRAZIL 69
EGYPT 63
RUSSIA 63

70,800 ATTENDEES
of Meridian Programs Worldwide in 2017

2,685 ATTENDEES
of Meridian Programs at Meridian
Campus in Washington, DC in 2017

70,904 GOVERNMENT OFFICIALS,
DIPLOMATS, FORTUNE 500 EXECUTIVES AND OTHER EMERGING
LEADERS

75% OF GLOBAL LEADERS
represented the top 10 participating countries
72 COUNTRIES DID NOT PARTICIPATE

173 COUNTRIES
from all 6 Regions Represented in
Meridian’s 2017 projects
173 PARTICIPATING COUNTRIES

10 / Meridian Impact / Meridian Annual Report 2017
11 / Meridian Annual Report 2017 / Meridian Impact
MERIDIAN DIGITAL ENGAGEMENT

Meridian’s digital engagement advances the global reach of our work by leveraging custom content that positions us as thought leaders on international exchange and public diplomacy. Through the power of visual and social media, we showcase the national impact of our international engagement through numerous platforms and apps. Connecting with the world beyond our Washington, DC campus also keeps our alumni networks actively engaged and our global influencer network excited to convert individuals around the world into champions of Meridian. This increased visibility of our programs that foster the exchange of people, culture and ideas helps make Meridian a more recognizable and trusted voice for global leadership.

@meridianintl | @meridianinternationalcenter | MeridianCommunity
blog.meridian.org | meridian.org
This year marked the launch of the Meridian Global Leadership Council, a network of leaders and advisors in Washington and around the country who are committed to broadening the depth and outreach of our important work through their financial support and engagement in our curated programs and events throughout the year. The Council exists at the center of Meridian’s engagement among the diplomatic community, government policy makers and leaders from the business, cultural and philanthropic circles. Membership ranges from $1,500 to $10,000. Program highlights this past year included:

Entrée to Dialogue Salon Dinner hosted at Masseria on Food, Global Issues and Diplomacy with the Ambassador of Ireland, Ambassador of Singapore and Ambassador of Switzerland.

New Ambassadors Reception welcomed the Ambassadors of Bahrain, Colombia, Ghana, Kazakhstan, Mexico, Swaziland and Togo to Meridian.

Tea with Finnish First Lady, Mrs. Jenni Haukio (right), who met with members for a discussion on the role of the arts and culture in diplomacy.

On October 20, 2017, Meridian hosted its 49th Annual Meridian Ball, welcoming the largest number of distinguished guests in the event’s history. For nearly 50 years, the Meridian Ball has served as a special opportunity for leaders across the public and private sectors in Washington, D.C. and beyond to come together in the spirit of international collaboration and celebrate Meridian’s ongoing efforts to prepare leaders for a complex global future through the exchange of ideas, people and culture.

Ball Leadership
- Honorary Chair: First Lady Melania Trump
- Congressional Co-Chairs: Senator Mark Warner and Ms. Lisa Collis, and House Speaker Paul Ryan and Mrs. Janna Ryan
- Ball Chairs: The Honorable Tom C. Korologos and The Honorable Ann McLaughlin Korologos
- White-Meyer Co-Chairs: Mr. Glenn Youngkin and Mrs. Suzanne Youngkin, and Mr. Andrew Florance and Mrs. Heather Florance

Embassy Patrons
- Afghanistan, Argentina, Australia, Azerbaijan, Belgium, Canada, Colombia, Denmark, Finland, Germany, Iraq, Liechtenstein, Luxembourg, Mexico, Monaco, Oman, Pakistan, Panama, Peru, Portugal, Singapore, South Africa, Sweden, Switzerland and Tunisia.
Meridian welcomed The Honorable Raymond W. Washburne, President and CEO of the Overseas Private Investment Corporation for a Global Business @ Meridian Downtown breakfast. Hosted by Mr. Robert Kapla, Partner and Chair of the International Policy Practice at Squire Patton Boggs, the program drew over 20 corporate leaders together to engage on economic challenges and opportunities in trade policy negotiations in the U.S.

Meridian partnered with AT&T to co-host a Global Dialogue Dinner for His Excellency Gerónimo Gutiérrez, Ambassador of Mexico to the United States. The event gathered public and private sector leaders to discuss the U.S.-Mexico relationship, using the contentious NAFTA negotiations as a launching pad to elaborate on important political, economic and social ties between the two countries.

Smart Governance, Smart Living: Opportunities and Risks in an Internet of Things (IoT) World drew representatives from over 25 countries and nine commercial sectors to collaboratively discuss how IoT would affect their countries and communities in the future. Culminating the forum was a keynote address by Grace Koh, who served as The White House’s Special Assistant to the President for Technology, Telecom, and Cyber-Security Policy.

Meridian’s Corporate Council is a platform for U.S. and international companies to dialogue and network on key global economic issues with diplomatic and government officials. In 2017, Meridian hosted 17 installments of its Global Business @ Meridian Downtown roundtable series, which facilitates off-the-record discussions among Corporate Council members, foreign Ambassadors and U.S. government officials on business opportunities and challenges in countries around the world. Highlights included:

MERIDIAN INTERNATIONAL CENTER
EXTENDS ITS THANKS TO MEMBERS OF THE MERIDIAN CORPORATE COUNCIL
The Meridian Rising Leaders Council is a distinguished network of mid-career professionals in their 30s and 40s based in Washington, who come together for substantive exchange of ideas and support Meridian’s mission of global leadership and non-partisan public diplomacy. These Rising Leaders are from diverse sectors of international relations, including the foreign diplomatic community, the U.S. government, the media, nonprofits, think tanks, the arts and the private sector. The Council offers members a neutral forum to explore key issues, share perspectives, engage in provocative conversation and strengthen peer relationships. The Rising Leaders Council’s constituency continues to grow to include the next generation of global leaders in and beyond Washington.

<table>
<thead>
<tr>
<th>CONSOLIDATED STATEMENT</th>
<th>CONSOLIDATED STATEMENT OF ACTIVITIES</th>
</tr>
</thead>
<tbody>
<tr>
<td>OF FINANCIAL POSITION</td>
<td>AND CHANGE IN NET ASSETS</td>
</tr>
<tr>
<td>SEPTEMBER 30, 2017</td>
<td>YEAR ENDED SEPTEMBER 30, 2017</td>
</tr>
<tr>
<td>ASSETS</td>
<td>REVENUES</td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$ 989,305</td>
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<tr>
<td>Receivables, net</td>
<td>Grants and contracts</td>
</tr>
<tr>
<td></td>
<td>$ 31,493,536</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>Contributions</td>
</tr>
<tr>
<td></td>
<td>$ 2,297,456</td>
</tr>
<tr>
<td>Investments</td>
<td>Events and special activities</td>
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<tr>
<td></td>
<td>$ 703,056</td>
</tr>
<tr>
<td>Property held for sale</td>
<td>Investment income</td>
</tr>
<tr>
<td></td>
<td>$ 901,034</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>TOTAL REVENUES</td>
</tr>
<tr>
<td></td>
<td>$ 35,395,082</td>
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<tr>
<td>TOTAL ASSETS</td>
<td>EXPENSES</td>
</tr>
<tr>
<td>$ 18,290,852</td>
<td>PROGRAMS:</td>
</tr>
<tr>
<td></td>
<td>International visitor leadership program</td>
</tr>
<tr>
<td></td>
<td>Other exchange programs</td>
</tr>
<tr>
<td></td>
<td>$ 11,694,011</td>
</tr>
<tr>
<td></td>
<td>Cultural programs</td>
</tr>
<tr>
<td></td>
<td>$ 910,241</td>
</tr>
<tr>
<td></td>
<td>Convenings</td>
</tr>
<tr>
<td></td>
<td>$ 425,116</td>
</tr>
<tr>
<td></td>
<td>DEVELOPMENT</td>
</tr>
<tr>
<td></td>
<td>$ 984,557</td>
</tr>
<tr>
<td></td>
<td>SUPPORT SERVICES:</td>
</tr>
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<td></td>
<td>General and administrative</td>
</tr>
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<td>$ 3,025,626</td>
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<td></td>
<td>Maintenance and operations</td>
</tr>
<tr>
<td></td>
<td>$ 1,803,774</td>
</tr>
<tr>
<td></td>
<td>TOTAL EXPENSES</td>
</tr>
<tr>
<td></td>
<td>$ 34,669,534</td>
</tr>
<tr>
<td>LIABILITIES AND NET ASSETS</td>
<td>CHANGE IN NET ASSETS</td>
</tr>
<tr>
<td>Line of credit</td>
<td>$ 725,548</td>
</tr>
<tr>
<td>Accounts payable</td>
<td>NET ASSETS, BEGINNING OF YEAR</td>
</tr>
<tr>
<td></td>
<td>$ 6,614,462</td>
</tr>
<tr>
<td>Accrued expenses</td>
<td>NET ASSETS, END OF YEAR</td>
</tr>
<tr>
<td></td>
<td>$ 7,340,010</td>
</tr>
<tr>
<td>Capital leases</td>
<td>TOTAL LIABILITIES AND NET ASSETS</td>
</tr>
<tr>
<td>Deffered revenue – General</td>
<td>$ 10,950,842</td>
</tr>
<tr>
<td>Deffered revenue – Property held for sale</td>
<td>$ 18,290,852</td>
</tr>
<tr>
<td>Term loan</td>
<td></td>
</tr>
<tr>
<td></td>
<td>NET ASSETS</td>
</tr>
<tr>
<td></td>
<td>Unrestricted</td>
</tr>
<tr>
<td></td>
<td>$ 6,325,161</td>
</tr>
<tr>
<td></td>
<td>Temporarily restricted</td>
</tr>
<tr>
<td></td>
<td>$ 331,242</td>
</tr>
<tr>
<td></td>
<td>Permanently restricted</td>
</tr>
<tr>
<td></td>
<td>$ 683,607</td>
</tr>
<tr>
<td>TOTAL NET ASSETS</td>
<td>TOTAL LIABILITIES AND NET ASSETS</td>
</tr>
<tr>
<td>$ 7,340,010</td>
<td>$ 18,290,852</td>
</tr>
</tbody>
</table>

The Meridian Rising Leaders Council is a distinguished network of mid-career professionals in their 30s and 40s based in Washington, who come together for substantive exchange of ideas and support Meridian’s mission of global leadership and non-partisan public diplomacy. These Rising Leaders are from diverse sectors of international relations, including the foreign diplomatic community, the U.S. government, the media, nonprofits, think tanks, the arts and the private sector. The Council offers members a neutral forum to explore key issues, share perspectives, engage in provocative conversation and strengthen peer relationships. The Rising Leaders Council’s constituency continues to grow to include the next generation of global leaders in and beyond Washington.
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